

4ps Project Assessment Spreadsheet - Version 9.0

Programme/Project Details

Programme/project name or title	South Bristol Link, phases 1 and 2
Programme/project description	Construction of new road/rapid transit link between A370 Long Ashton Bypass and A4174 Hartcliffe Roundabout
Programme/project type	Highways and Transportation
For programmes only, list name of supporting projects	The project is potentially supported/complemented by Rapid Transit - Ashton Vale to Temple Meads; the Hengrove to North Fringe Package and interfaces with the Hengrove Park development
If a project, provide, where applicable, the name of the overarching programme	Joint Local Transport Plan 2006/07 - 2010/11
Local Authority name	West of England Partnership (Bristol City Council and North Somerset Council lead)
Total (whole life) costs of the programme/project to be reviewed	Current estimate preparation and construction £58.6m
Proposed contract/service length (yrs)	Preparation to 2014/15, then two years construction. Total 7 years
Proposed procurement arrangements (e.g. conventional/PFI/PPP/strategic partnership)	Likely to be Design and Build (D&B)
Expected Gate (0,1,2,3,4,5)	1
Gateway review requested for week commencing (6-8 weeks notice is required)	(Not yet requested -Provisional date July 2010 - Request by May 2010)
Expected date of next 4ps Gateway Review	(Not yet requested -Provisional date Sep 2012 - Request by July 2012)
Date of first issue of PAS	19 June 2009 (Draft)
Date of current update/version number	0_02 (For MSBC)

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Risk Assessment

	Maximum Score	Allocated Score
Strategic Context	15	10
Business Impact	73	47
Delivery Capacity	43	22
Technical Factors	68	44
Total	199	123

Risk assessed as:

High

Strategic Context

Stakeholder Involvement

What is the complexity of stakeholder involvement?

Small number of stakeholders

Wide range of stakeholders

Stakeholders still to be identified

Comments

Local authorities, Businesses (esp. South Bristol businesses), English Heritage, Natural England, Parish Councils, Local Interest Groups, Local residents, Potential Developers etc

External Drivers

To what extent is the project dependent on and connected to other projects and wider organisational changes?

Stand alone project

Supports another authority initiative

Dependent another authority initiative

Supports cross-cutting initiative

Dependent on cross-cutting initiative

Legislative requirement

Comments

Whilst not dependent on other projects, project does form part of a wide range of transport initiatives and other major projects in the sub-region. The project is also largely in North Somerset and is therefore dependent on their policies and decisions.

Local Public Service Agreement

To what extent is the project linked to a Local Public Service Agreement target?

Not linked

Important

Essential

Comments

Reducing congestion, improving accessibility

Business Impact

Potential Benefits

What is the total value of the anticipated business benefit that the project will deliver? (Advice on calculating business benefit is available in the Treasury Green Book)

- Less than £1 million
- £1 million to £5 million
- £5 million to £10 million
- £10 million to £50 million
- £50 million to £100 million
- More than £100 million

Comments

Not yet assessed using Treasury Green Book. This figure is an estimate.

Costs

What is the whole life cost of the project, including all bought in and inhouse costs? (Advice on calculating whole life cost is available in the Treasury Green Book)

- Less than £1 million
- £1 million to £5 million
- £5 million to £10 million
- £10 million to £50 million
- £50 million to £100 million
- More than £100 million

Comments

Not yet assessed using Treasury Green Book. This figure is an estimate based on current capital cost and cost of in-house and consultancy work at preparatory stages.

Staff Affected

Number of people affected within organisation

- Less than 10 staff
- 10 to 25 staff
- 26 to 50 staff
- 51 to 100 staff
- 101 to 250 staff
- Over 250 staff
- Entire organisation

Comments

Business Process Change

What impact will the project have on the organisation's business processes both during its development and after implementation? (Select all that are applicable)

- Not significant
- New business process
- Significant re-training
- Significant organisational restructuring
- Significant staff & equipment move
- Transfer of staff / outsourcing

Comments

The project requires significant staff resource during development but little once implemented.

Impact on Service Users

What will the impact of the project be on service users?

- Internal impact only
- Some changes to an existing service
- Major changes to an existing service
- New service

Comments

The project will provide new and/or improved transport link and will therefore have significant impact (both positive and negative) on service users.

Complexity of Contractual Arrangements

How complex are the contractual arrangements?

- Single supplier
- Multiple suppliers with prime contractor
- Multiple suppliers, no prime contractor

Comments

Procurement process to be confirmed but likely to involve many suppliers with need of clear management structure

Impact on Organisation

What will the project's impact on the organisation be?

- Single service area
- Multiple service areas
- Corporate

Comments

Delivery Capacity

Authority Type

What is the type of authority conducting the project (County Councils, Big Metropolitan Authorities, London Boroughs, Unitary Authorities and Districts are likely to have different risk profiles)

- County Council
- Metropolitan Authority
- London Borough
- Unitary Authority
- District Authority
- Other

Comments

Project lead is by two Unitaries with overarching co-ordination by West of England Partnership (4 UAs)

Comprehensive Performance Assessment

What is your council's Comprehensive Performance Assessment rating? (if n/a record as fair)

- Excellent
- Good
- Fair
- Weak
- Poor
- Not applicable

Comments

Bristol - 2 star 'Improving Well' ; North Somerset - 4 star 'Improving Strongly'

Team Experience

What is the allocated project team's experience of successful delivery of this type of programme/project?

- Experienced team
- Team with some experience
- Team with limited experience

Comments

Very limited recent experience of delivering major transport projects within the authorities.

Team Resource

Has the authority allocated adequate resource to the project yet?

- Fully resourced
- Most key posts filled
- Posts to be allocated

Comments

Project manager in place but uncertainty regarding higher authority, and no resource confirmed to engage consultants to assist.

Supplier Resource

Has the supplier allocated the agreed resource to the project?

- Supplier not involved at this stage
- Fully resourced
- Most key posts filled
- Posts to be allocated

Comments

Supplier not yet engaged

Technical Factors

Innovative Approach

To what extent does the programme/project depend upon the implementation of an innovative solution to meet the business requirement?

- Proven solution, proven application
- Proven solution, new application
- New solution, proven application
- Unproven approach

Comments

Highways construction, given experienced contractor/consultant team will not require innovation, but rapid transit component not yet extensively tried and tested.

IT Related Criteria

Scope of IT Services and Supply

Which of these activities will be undertaken by the IT supplier? *(Select all that are applicable)*

- Not applicable
- Deliver infrastructure
- Packaged software
- Bespoke application
- Packaged software & some bespoke work

Comments

IT Integration Issues

To what extent will the project need to develop interfaces to existing IT systems and processes?

- Not applicable
- Standalone - no integration
- Data migration
- Some links to legacy systems
- Extensive links to legacy systems

Comments

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Construction Related Criteria

Scope of Construction Elements

What do the property and construction elements of the programme/project involve? *(Select all that are applicable)*

- Not applicable
- Acquiring/disposing of assets (including lease renewal)
- Acquisition of services including managed workspace
- Acquiring assets involving construction
- Construction procurement eg, Design & Build

Comments

Need to acquire property that is currently owned by others, and also need to procure contractor/consultants

Nature of Construction

What is the nature of the construction? *(Select all that are applicable)*

- Not applicable
- New construction
- Extension
- Refurbishment

Comments

Site Occupation

What will the status of the occupation of the site be during the project?

- Not applicable
- Unoccupied site
- Occupied site but segregated
- Involves phased decants
- Occupied and remaining in use
- Occupied, in use and open to the public

Comments

Different elements of the project may be developed with some sites remaining occupied, others segregated. Details are not yet known.

Type of Facility

What are the features of the facility that impacts on its complexity?

- Not applicable
- New or existing facility, standard construction
- New or existing facility, non-standard construction
- Facilities with planning or heritage sensitivities

Comments

Issues such as crossing mainline railway, 'Common Land', contaminated sites etc will add to project complexity

Site Constraints

Are there any constraints that will affect the site development? *(Select all that are applicable)*

- Not applicable
- Limited site knowledge
- Site access
- Environmental issues
- Location

Comments

Significant environmental issues concerning protection of ecology, conservation area, heritage landscape. Location in Greenbelt and in residential urban area, each with its own sets of challenges.